



CITY OF  
TALLAHASSEE

# Year in Review



# 22 Year in Review



*City of Tallahassee 62-megawatt Airport-based solar facility*



**CITY OF  
TALLAHASSEE**



# CITY OF TALLAHASSEE



**Mayor**  
John E. Dailey



**Mayor Pro Tem**  
Curtis Richardson



**Commissioner**  
Jacqueline Porter



**Commissioner**  
Jeremy Matlow



**Commissioner**  
Dianne Williams-Cox



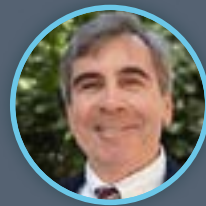
**City Manager**  
Reese Goad



**City Attorney**  
Cassandra K. Jackson



**Inspector General**  
Dennis R. Sutton



**City Treasurer-Clerk**  
James O. Cooke, IV

**The City of Tallahassee** was founded 198 years ago as Florida’s capital city. Today, the City proudly serves a diverse community of nearly 200,000 neighbors in all facets of life, work and recreation. Each day, a devoted workforce of nearly 4,000 people come together to ensure the needs of the community are met through municipal service. To guide this effort, the City Commission has adopted clear statements on why we exist, what we aspire to be and how we work.

## OUR MISSION

To be the national leader in the delivery of public service.

## OUR VISION

A creative capital city that supports a strong community with vibrant neighborhoods; an innovative economic and educational hub serving diverse and passionate people, protecting our natural resources and preserving our unique character.

## OUR VALUES

- Honor public trust through ethical behavior
- Provide exceptional citizen service
- Lead with integrity at every level
- Collaborate to reach common goals
- Invest in employee excellence
- Promote equity and celebrate diversity

## FROM THE DESK OF CITY MANAGER REESE GOAD



### LEADING THE WAY

in the delivery of public service while managing the effects of historic levels of inflation, the City of Tallahassee again demonstrated its strength and resilience as an organization and a community. Significant progress was made on our strategic priorities outlined in the Five-Year Strategic Plan. We also continued to build toward the City’s vision to ensure the strength of our community, the vibrancy of our neighborhoods, the economic growth of our region, the preservation of our natural resources and the quality of life of our citizens.

The City worked to mitigate the financial strain members of the community experienced this past year. While many across the country are seeing substantial increases in their electric bills, the City took proactive measures to save utility customers \$75 million in FY22 through price hedging agreements for natural gas. Total savings from these agreements through the end of FY24 are projected to be \$212 million. Average residential electric bills in Tallahassee are \$106 and remain 31% below the state average of \$154.

Additionally, during this fiscal year, we alleviated inflationary pressures while promoting the use of clean energy. We provided nearly \$2 million in residential and commercial energy efficiency loans to 245 recipients and \$1 million in rebates and grants to 4,014 recipients for ceiling insulation, HVAC and other energy-efficient materials and appliances. These efforts are a small but impactful element to reaching our goal of 100% net clean, renewable energy by 2050. The Clean Energy Plan, a major milestone and roadmap to achieving this goal, is expected to be completed in the coming months.

We remain focused on increasing affordable housing in our community. There are currently 1,900 affordable housing units in the pipeline, more than the last 25 years combined. This boost is the result of targeted development incentives that encourage builders to offer more affordable options and being an attractive community for new job growth.

Economic development is creating jobs in Tallahassee at an accelerated pace. Amazon’s fulfillment center is quickly being constructed and will bring 1,000 jobs at an average wage of \$18 an hour. The City has also made progress toward finalizing agreements with two companies to locate and make targeted investments at Tallahassee International Airport. Combined these two projects will create 1,276 permanent and 1,250 construction jobs.

The Southside Action Plan is an example of how the City is strengthening our community through targeted investment. This effort is engaging neighbors and bringing infrastructure improvements, new businesses and housing options to the area. In FY22, over \$380 million of public funding was invested in Southside infrastructure and other projects. These investments in our community will spur additional private investment and opportunities for Southside residents, such as SoMo Walls, an approximately 33,000-square-foot commercial site designed to promote local businesses and artists.

I am proud of the highly qualified and diverse team we have built at the City. Our workforce and organizational leadership more closely reflect our community demographics than ever before. Specifically, I have assembled a diverse senior and executive leadership team of the highest caliber. I have done so with an eye toward succession planning to ensure that the progress we have made toward our strategic goals continues uninterrupted.

Over the past few years, we have faced unprecedented public health, workforce and economic challenges, and through it all the City has remained committed to being the national leader in the delivery of public service. I am exceptionally proud of the men and women who embody our mission, vision and values and tirelessly serve our community every day. It is a testament to them that we have made such significant progress on our Strategic Plan goals. The following pages include examples of how we have done so this past year across each of our seven priority areas.

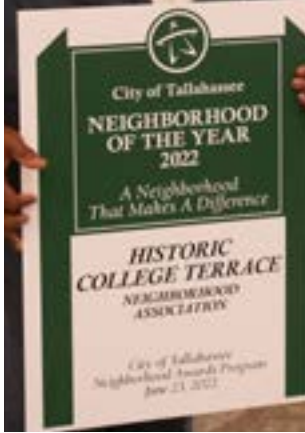
City Manager

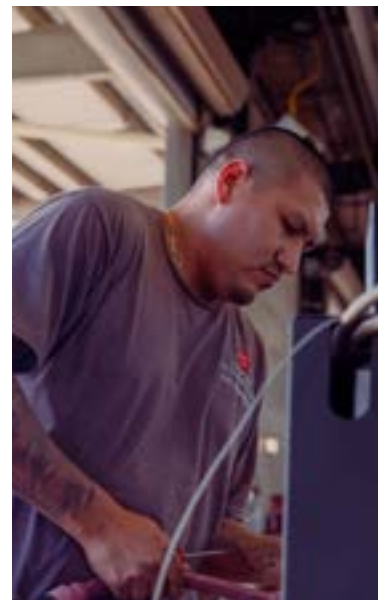
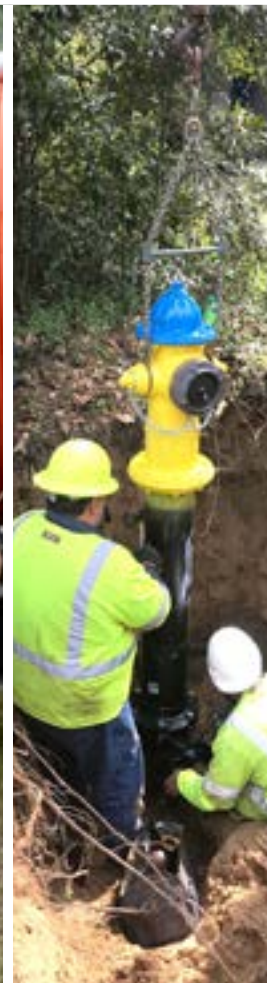


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# Always Breaking New Ground

# Celebrating Our Community





# Serving Our Community

# ACHIEVING OUR VISION

THE TALLAHASSEE CITY COMMISSION IDENTIFIED SEVEN PRIORITY AREAS TO GUIDE SERVICE EFFORTS.



## Economic Development

Advance the City of Tallahassee as a competitive, innovative and sustainable regional economic hub



## Quality of Life

A creative and inclusive community with beautiful public spaces that protect and promote resources and cultures



## Public Safety

A safe, resilient, inclusive community working collectively to address issues



## Public Infrastructure

A leading publicly owned utility that supports a growing and progressive community. A city with an efficient public transit network supported by well-connected roads, sidewalks, transit amenities and public transportation



## Organizational Effectiveness

An impact-focused workforce that is inclusive, pioneering and technology-driven



## Impact on Poverty

A leading community partner that actively connects residents to resources that remove economic and social barriers



## Public Trust

Enhance public trust through ethical business practices and transparent governance

# Quality of Life

**A creative and inclusive community with beautiful public spaces that protect and promote resources and cultures**



*View status of strategic goals and objectives*



# 22 Highlights

- Added three new parks including Bragg Drive Nature Preserve, Doomar Drive Nature Preserve and FAMU Way Skateable Art Park with another, the Southeast Park, nearing completion
- Partnered with Blueprint Intergovernmental Agency (Blueprint) to initiate or complete 11 Greenways Master Plan projects, representing 48.25 miles of greenways
- Completed several Capital Cascades Trail Segment 3 subprojects including Skateable Art Park, Coal Chute Pond Park and St. Marks Trailhead
- Initiated design for the 9-acre Market District Park
- Achieved the Tree City USA designation for the 31st consecutive year and earned Arbor Day Foundation's national Growth Award for the seventh consecutive year
- Tom Brown Park Disc Golf Course ranked #1 course in Florida for the third year in a row and among the Top 100 in the world. Hosted Disc Golf Pro Tour Silver Series players from more than 30 states, including top pro disc golfers and international participants
- Renovated Jake Gaither Golf Course's pro shop, restrooms and cart path
- Renovated tennis courts at Tom Brown, Winthrop, Fourth Avenue, Jake Gaither and Lafayette parks along with areas of the Senior Center and Lincoln Neighborhood Center
- Achieved placement on the National Register of Historic Places for Jake Gaither Golf Course, making it one of only five golf courses in Florida to earn this distinction
- Earned inclusion in the Florida Historic Golf Trail for Jake Gaither Golf Course, making it the second course in Tallahassee to be added and the second course in the state to be added that began as a golf course for African Americans
- Dedicated Althemese Pemberton Barnes Park at Smokey Hollow
- Completed the Saxon Street and Robert & Trudie Perkins Way streetscape projects
- Administered \$19,300 in funding to improve neighborhoods within the Greater Frenchtown/Southside areas since the inception of the Neighborhood Partnership Program
- Awarded \$10,000 in Vibrant Neighborhood Grants
- Completed design work for a placemaking/beautification project in the Providence neighborhood
- Hosted Martin Luther King Jr. Day Parade and activities including unveiling of historic markers
- Hosted statewide Journey to Emancipation conference
- Held public screening of locally produced, Emmy-winning documentary "Invisible History"
- Engaged more than 500 residents in the 2022 Capital City Senior Games



In the City of Tallahassee, our quality of life is second to none. As an organization, we implement innovative programs and industry-leading initiatives that support a creative and inclusive community with beautiful public spaces that protect and promote resources and culture. During Fiscal Year 2022 (FY22), that included expanding greenspaces, investing in existing recreational facilities, honoring local history and more.

To add to our natural beauty and enhance opportunities for residents to connect with nature, the City partnered with the Blueprint Intergovernmental Agency to initiate or complete 11 Greenways Master Plan projects, representing 48.25 miles of greenways. We also added three new parks – Bragg Drive Nature Preserve, Doomar Drive Nature Preserve and the FAMU Way Skateable Art Park. Additionally, the new Southeast Park is nearing completion, and design is underway for the 9-acre Market District Park.

To ensure the best experience possible, the City renovated Jake Gaither Golf Course's pro shop, cart path and restrooms; the tennis courts at Tom Brown, Winthrop, Fourth Avenue, Jake Gaither and Lafayette parks; and portions of the Senior Center and Lincoln Neighborhood Center. Major improvements to disc golf courses at Tom Brown and Jack McLean parks were also completed while architectural work for renovations at the Animal Service Center and the Riley House began.

FY22 brought to the forefront many rich stories from our history, with projects initiated to preserve and honor our past. The City hosted its inaugural Martin Luther King Jr. Day Celebration and Parade, which included the unveiling of historic markers. A ceremony was held for the naming of Althemese Pemberton Barnes Park at Smokey Hollow to honor her significant contributions to the community. The Commission approved renaming the Capital City Amphitheater at Cascades Park the "Adderley Amphitheater" to honor Julian "Cannonball" and Nathaniel "Nat" Adderley.

This focus on enhancing public spaces helped the City earn the Tree City USA designation for the 31st consecutive year, the Arbor Day Foundation's national Growth Award for the seventh consecutive year, inclusion in the Florida Historic Golf Trail for the Jake Gaither Golf Course, and designation as the number 1 Disc Golf Course in Florida, to name a few. A major achievement was attaining placement on the National Register of Historic Places for the Jake Gaither Golf Course, making it one of only five golf courses in Florida to earn this distinction.

Residents were eager to explore and experience all that Tallahassee parks have to offer. The 2022 Capital City Senior Games and the Disc Golf Pro Tour Silver Series event at Tom Brown Park attracted hundreds of participants from near and far. Today, it is easier than ever to stay active and engaged in the City of Tallahassee.

# Economic Development

**Advance  
the City of  
Tallahassee as  
a competitive,  
innovative and  
sustainable  
regional  
economic hub**



*View status of strategic  
goals and objectives*

# Highlights

- Invested more than \$380 million in Southside infrastructure and capital improvement projects
- Facilitated community benefit agreements projected to create an economic impact of \$190 million through Blueprint investments in FSU, FAMU and TCC
- Achieved the target of 99% of households having access to broadband internet, including many connected with faster fiber speed, while maintaining affordable options for low-income residents
- Awarded a \$500,000 EPA Brownfields Assessment Grant and assessed seven brownfield parcels for rehabilitation and potential redevelopment opportunities
- Awarded \$400,000 from the Florida Department of Environmental Protection for the remediation of the former Rose Printing property to reduce blight on the Jackson Bluff Road corridor
- Attracted the investment of an Amazon fulfillment center, which will create 1,000 jobs
- Secured a second large investment from Amazon with the purchase of 48 acres of land to develop a new warehouse facility that will bring additional jobs to the northwest side of town
- Issued permits for 1,039,812 square feet of commercial space
- Added 9,218 more jobs in the second quarter of 2022 compared to the second quarter of 2021 and reduced unemployment to 2.7% from 4.4% during the same time period
- Committed \$2.5 million to construct the North Florida Innovation Labs, a 40,000-square-foot startup incubator expected to bring new tech-sector businesses and 650 jobs
- Announced the partnership between FSU and TMH to create a new 130,000-square foot medical research and healthcare center that will create 350 jobs and improve healthcare access
- Announced the expansion of the Danfoss Turbocor manufacturing facility, expected to bring 230 high-paying manufacturing and research jobs
- Confirmed that over 48% of the bids awarded for SoMo Walls, an approximately 33,000-square-foot commercial site designed for promoting local businesses and art, went to minority-owned businesses.
- Received the Silver Award for Economic Equity and Inclusion from the International Economic Development Council for support of minority, women and small business enterprises
- Started construction of an International Processing Facility at the airport, a \$28 million investment that will drive regional economic growth, and a major milestone toward TLH becoming designated as a Foreign Trade Zone, which will expand trade to and from Tallahassee
- Initiated deals to lease more than 70 additional acres of airport land and bring jobs to the community – one that would create 985 jobs and have an economic impact of \$450 million, and another that would create 290 jobs and have an economic impact of \$60 million



The City of Tallahassee is a competitive, innovative and sustainable regional economic hub. Efforts to strengthen public infrastructure and foster new private developments are paying off. Job creation is occurring at an accelerated pace thanks to a variety of economic development projects underway, including Amazon's fulfillment center, which is quickly being constructed and expected to generate 1,000 jobs at an average wage of \$18 an hour. Amazon also committed to pay college tuition for its employees.

A huge economic driver for the region, the Tallahassee International Airport (TLH) saw demand for air travel increase this year nearing record-breaking numbers marked in 2019. Owned and operated by the City of Tallahassee, investments in improvements to provide an exceptional experience for travelers and build economic capacity for Northwest Florida continue at TLH.

A major investment at TLH is the International Processing Facility. This \$28 million project is critical in the process to establish a Foreign Trade Zone and Federal Inspection Services Facility. A project of this scale requires long-term, strategic planning and strong relationships with partners to bring it to fruition. Planning for the International Processing Facility began in 2014 with local, state and federal partners, and its groundbreaking was celebrated in May 2022. Construction of the International Processing Facility at TLH and subsequent Foreign Trade Zone designation will allow our region

to diversify jobs, better attract and retain high-earning employees, and increase our economic resiliency while creating 1,600 jobs and an estimated annual economic impact of more than \$300 million.

Based on its Master Plan roadmap, TLH markets available land in targeted business sectors to secure development opportunities like Project Alpha with North American Aerospace Industries and Project Bravo with Burrell Aviation, both in the planning stage. Combined, these projects are anticipated to bring in \$130 million of private investment and more than \$38 million of new revenue while creating more than 1,200 permanent jobs. The economic impact of these projects is estimated to exceed \$500 million.

Through long-term planning, TLH is well on the way to reach the City's Five-Year Strategic Plan goals to serve 1 million passengers, process 22 million pounds of cargo annually, lease 100 additional acres of land to companies doing business in Northwest Florida and increase the airport's annual economic impact to \$1 billion by 2024.

The Southside Action Plan is further evidence that infrastructure improvements support existing businesses and attract new businesses. In FY22, over \$380 million of public funding was invested in Southside infrastructure and other projects. You don't have to look far to see that these kinds of investments are creating opportunities and moving Tallahassee forward.

# Public Infrastructure

**A leading publicly owned utility that supports a growing and progressive community. A city with an efficient public transit network supported by well-connected roads, sidewalks, transit amenities and public transportation**



*View status of strategic goals and objectives*

# 2022 Highlights

- Completed the Betton Road project, which improved pedestrian access and public infrastructure
- Recognized by the American Public Works Association (APWA) with the 2022 Project of the Year Award for FAMU Way
- Resurfaced a total of 60 miles of City-maintained roads to provide safe, resilient and attractive streets for residents
- Initiated or completed 10 sidewalk projects to improve pedestrian safety and walkability
- Awarded \$175,000 from the Florida Department of Transportation for Safe Routes to Schools projects
- Provided accessible public transit to approximately 1.6 million riders in FY22
- Awarded a \$5.1 million grant from FDEP to purchase up to 17 electric buses
- Allocated \$5.4 million to stormwater enhancements to improve water quality and mitigate flooding
- Upgraded 6.5 miles of aging wastewater pipes and invested \$17.3 million in sewer system upgrades by the end of FY22
- Earned 2021 Continued Excellence Award from the American Public Power Association (APPA) for outstanding contributions to the Demonstration of Energy and Efficiency Developments program
- Received Diamond-level designation, the highest recognition awarded by the APPA's Reliable Public Power Provider program.
- Secured \$157,712 in funds from the Florida Division of Emergency Management's Hazard Mitigation Grant
- Attained the Government Green Fleet Award as the top-ranked city in the Southeast and 15th in the nation
- Increased the percentage of electric, hybrid electric and CNG vehicles within the City's light duty fleet for a total of 130 vehicles
- Reduced both total greenhouse gas emissions and carbon intensity compared to the previous year
- Planted 13,666 trees, increased recycling participation rate by 3% and recycled over 11,935 tons of material
- Constructed a new best-in-region Water Quality Laboratory
- Won Region 1 Best Tasting Drinking Water and surpassed all water quality regulations established by FDEP, FDOH and the U.S. EPA
- Completed the Wastewater Treatment Master Plan, a 20-year roadmap to further ensure delivery of high-quality water
- Advanced Stormwater Improvement Master Plan to assist with the identification of future water quality improvement projects
- Reduced the number of impaired water bodies, including Lake Munson, from FDEP's impaired list
- Entered \$1,316,000 grant agreement with FDEP enabling wastewater treatment improvements and harmful nutrient reduction



Investment in infrastructure helps our growing community by providing affordable and reliable utility services, efficient public transit and safe, well-connected roads and sidewalks. Tallahassee remains the most affordable city in the state for electric rates, beating both municipal and investor-owned utilities. Safeguarding against market increases that heavily impacted other utilities and their customers, the City wisely secured price agreements for natural gas at the right time, locking in a low rate.

As the City plans for the future while meeting the current needs of residents, clean energy and sustainability remain central. In FY22, the City implemented its Green building policy, which codifies current City practices and establishes energy efficient, sustainable building standards and renovation expectations. It trained employees on environmental best practices and reduced both total greenhouse gas emissions and carbon intensity compared to the previous year.

In line with the Clean Energy Resolution, the City increased the percentage of electric, hybrid electric and CNG vehicles within its light duty fleet to 15 percent, an increase of seven percentage points in a single year. It also transitioned 30 percent of StarMetro's fleet to electric and completed an infrastructure study to move StarMetro toward a 100 percent electric fleet. To support the public's shift to electric vehicles, the City is identifying multiple City-owned parcels where PowerTLH EV charging stations will be installed.

Offering a variety of transportation

options is key for a sustainable city. Through StarMetro, the City provided accessible public transit to approximately 1.6 million riders in FY22. To provide a safe, smooth ride for all, the City resurfaced a total of 60 miles of City-maintained roads. It also initiated or completed 10 sidewalk projects.

This focus on sustainability earned the City the Government Green Fleet Award from the National Association of Fleet Administrators as the top-ranked city in the Southeast and 15th in the nation and the 2021 Continued Excellence award from the American Public Power Association (APPA) for outstanding contributions to the Demonstration of Energy and Efficiency Developments program. It also helped the City maintain the APPA's Diamond-level designation in its Reliable Public Power Provider program and its ISO 14001 Environmental Management System Certification (an industry standard for ensuring enhancements to environmental performance) for operations in Underground Utilities and Public Infrastructure.

Extensive community engagement helped advance the creation of the City's Clean Energy Plan, which will guide the City to its goal of 100 percent net clean renewable energy, to its next phase with more engagement opportunities in the works. Additionally, the City completed the Wastewater Treatment Master Plan, which will serve as a 20-year roadmap for the continued delivery of high-quality water, and continued to develop the Stormwater Improvement Master Plan to assist with the identification of future water quality improvement projects.

# Public Safety

**A safe, resilient,  
inclusive  
community  
working  
collectively  
to address  
issues**



*View status of strategic  
goals and objectives*

# 22 Highlights

- Committed \$19.2 million jointly with the Community Redevelopment Agency to implement Neighborhood First Plans in four Neighborhood Public Safety Initiative (NPSI) communities
- Identified and reserved \$1 million in the FY23 budget to address gun violence in the community based on Commission direction
- Responded to 1,400 non-violent mental health calls since the launch of the Tallahassee Emergency Assessment Mobile (TEAM) unit
- Budgeted an additional \$200,000 to expand the number of TEAM units and service hours
- Reserved \$140,000 for the Council on the Status of Men and Boys
- Awarded a \$121,510 grant from FDLE to facilitate and administer a Project Safe Neighborhood initiative that creates a Gang Task Force and expands current prevention programs
- Hosted 272 community-oriented police activities with TPD's Community Relations Unit
- Maintained a roster of 48 neighborhoods participating in the Neighborhood Watch program
- Implemented ordinance concerning noise disturbances projected to result in savings of \$213,024 annually in crowd control operations and a reduction of roughly 5,000 patrol hours
- Enhanced cybersecurity awareness efforts, monitoring, policy and governance
- Conducted 433 hours of emergency preparedness training and coordinated emergency exercises
- Conducted 54 hours of training per police officer
- Awarded a \$120,000 Smart Policing Initiative Grant from the Bureau of Justice to purchase state-of-the art software and equipment for the Capital Region Real-Time Crime Center
- Expanded the Body Worn Camera Program to include more officers and are in the process of acquiring additional vehicle dash cams to better document officer interactions
- Facilitated a full-scale Reunification Simulation Exercise in July 2022 with local response partners and humanitarian agencies as part of a school shooting response exercise
- Coordinated Plan for Readiness and Emergency Preparedness (PREP) workshops for 423 citizens ahead of hurricane season
- Leveraged multiple law enforcement databases and technology to enhance public safety for citizens and law enforcement officers by creating the Capital Region Real-Time Crime Center



Everyone wants to live in a safe, resilient and inclusive community, which is why public safety is a top priority for the City of Tallahassee. The City committed \$19.2 million jointly with the Community Redevelopment Agency to implement Neighborhood First Plans in four Neighborhood Public Safety Initiative (NPSI) communities. It also reserved \$1 million in the FY23 budget, per Commission direction, to help address gun violence.

Each public safety call for service is unique, so the City expanded training for responders to improve the quality of interactions and team readiness for all situations. The Tallahassee Fire Department (TFD) coordinated 433 hours of emergency preparedness training for the organization and nine emergency exercises. Tallahassee Police Department (TPD) officers received a variety of training including de-escalation techniques. City responders also participated in a simulated, full-scale response to a school shooting that brought together City and County agencies, the school board, local hospitals, the State Health Department, the Florida Department of Law Enforcement and the FBI.

During FY22, the Tallahassee Emergency Assessment Mobile (TEAM) unit marked its first full year in service, responding to 1,400 non-violent mental health calls since launch. To further support this alternate public safety response, the City budgeted an

additional \$200,000 in FY23 in support of TEAM units.

It is important for residents to engage with first responders outside of emergency calls, which is why the City takes part in a variety of community programs each year. In FY22, TPD hosted 272 community-oriented activities and TFD launched the Fire and Life Safety Educational Program. City employees routinely mentor youth in the community and volunteer with Leon County Schools. Hundreds of residents of all ages participated in Plan for Readiness and Emergency Preparedness (PREP) workshops in preparation for hurricane season.

To help disengaged youth, who statistically are most at risk for crime involvement, the City's TEMPO program provides connections to education, career resources and mentorship opportunities. Additionally, the City was a founding partner in the creation of the Council on the Status of Men and Boys, which subsequently received more than \$1.4 million in federal grant funding to support its crime intervention efforts.

Partnerships with other law enforcement agencies also took shape this year through the creation of the Capital Regional Real-Time Crime Center. Proactive efforts secured a variety of grant funding and technology to further support public safety.

# Impact on Poverty

**A leading community partner that actively connects residents to resources that remove economic and social barriers**



*View status of strategic goals and objectives*



# 22 Highlights

- Contributed \$3.1 million in General Fund revenue to address a full range of local human services
- Through the City's TEMPO program, engaged 2,300 local disconnected youth to-date, with 0% recidivism rate, enrolled 266 in technical college/higher education institutions, assisted 64 in obtaining their GED certificates in FY22, and assisted 107 in finding employment
- Awarded \$500,000 in funds for TEMPO program from the Department of Juvenile Justice
- Employed and trained 80 local youth through the Tallahassee Future Leaders Academy (TFLA)
- One of five cities selected by Goodwill for the Young Adult Reentry Partnership grant
- Provided free bus service to K-12 students with over 1,000 signed up this school year
- Provided nearly \$2 million in residential and commercial energy efficiency loans
- Secured \$1.3 million in funding from the State Housing Initiatives Partnership (SHIP) program to support the preservation of affordable housing and increase rehabilitation projects
- Provided \$1 million in rebates and grants for energy efficiencies
- Reserved an additional \$227,853 of ARPA funding for Phase 1 of the Orange Avenue Apartment Redevelopment Project
- Converted 352 college student residences into certified affordable housing
- Provided 87 grants to fund exterior home repairs through Round II of the Greater Bond Residential Façade Grant Program
- Awarded a \$4.1 million HUD grant to launch a Healthy Homes rehab program for low-income families
- Provided emergency repairs and down payment assistance grants helping families achieve and maintain homeownership
- Increased affordable housing units in the pipeline to 1,900, a number greater than the last 25 years combined
- Partnered with House America, pledging to grow the affordable housing pipeline to 2,200 units, including 100 units for extremely low-income households, and rapidly rehouse 200 homeless households
- Issued 32 multi-family building permits to create 608 dwelling units
- Secured \$1,857,000 in Community Development Block Grants, \$158,000 in Emergency Solutions Grants, \$1,080,000 in HOME funding and \$60,000 in Change for Change funds to support community needs
- Awarded the Innovation in Health Award for the Senior Center's UPSLIDE mental health program
- Secured \$48,000 from the State of Florida's Urban and Community Farming Pilot Program Grant and graduated second cohort for its Urban Farming and Entrepreneurship Training Program
- Hosted the Southside Farmers Market, providing 2.5 tons of fresh food to the community, and created Second Harvest Food Pantry Program at Walker-Ford Community Center



As economic pressures and the impact of poverty continue to be a challenge across the nation, our community's collective response is helping to mitigate issues locally. The City supports multiple local programs and services to address nearly every influencing factor of poverty, including health and wellness, education of disconnected youth, job training and affordable housing.

Food insecurity across our country worsened during the pandemic, but the City is combating grocery gaps through investment in strategic programs to make sure all residents have access to nutritious and sustainable food. Launched in 2020, the City Farm TLH program secured \$48,000 from the State of Florida's Urban and Community Farming Pilot Program Grant this year, began the third cohort for its training program and assisted 20 participants in paid session apprenticeships for aspiring urban farmers. To bring fresh food directly to the community, the City continues to host the Southside Farmers Market and expanded programs in partnership with Second Harvest of the Big Bend.

Looking to the future, the City provides job training and educational opportunities, particularly to youth. Tallahassee Future Leaders Academy participants learned while they earned through job placements this past summer. Since its inception in 2017, the TEMPO (Tallahassee Engaged in Meaningful Productivity

for Opportunity) program has served 2,300 disconnected youth while maintaining a zero percent recidivism rate among participants, despite significantly growing the program. The success of TEMPO has earned the program national recognition and increased financial support in the form of \$500,000 from the Department of Justice and \$50,000 through a partnership with the Greater Tallahassee Chamber of Commerce and Tallahassee Community College.

Housing stability also helps people thrive. The City recognizes the vital role local government plays in growing affordable housing stock. It has implemented innovative strategies to move the needle locally, including enacting the inclusionary housing ordinance, offering infill construction loans, establishing the community land trust, providing a down payment assistance program and implementing policy changes that support the conversion of hotels to affordable units. These initiatives have been successful in helping to increase Tallahassee's affordable housing stock. Currently, there are more than 1,900 units in the pipeline, a number greater than the last 25 years combined.

As a leading community partner, the City connects residents to resources that remove economic and social barriers. By seeking out strategic partnerships, investing in innovative programs and securing private and public funding, the City is making an impact on poverty.

# Organizational Effectiveness

**An impact-focused workforce that is inclusive, pioneering and technology-driven**



*View status of strategic goals and objectives*



# 22 Highlights

- Maintained a 4.1000 millage rate for the seventh year in a row, remaining the lowest of the 25 largest cities in Florida
- Presented a \$1 billion balanced budget reflective of City Commission priorities while also adapting to inflationary market pressures and an increasingly competitive labor market.
- Delivered \$75 million in cost avoidance to utility customers through effective fuel purchasing management, with an expected total cost avoidance of \$212 million through 2024
- Adopted FY23 Pay Plan aligned with the City's commitment to ensure employees are properly compensated and the City remains well-positioned to attract and retain top talent
- Increased the minimum wage of all Full-Time Equivalent (FTE) and Other Personnel Services (OPS) employees to \$15 an hour
- Launched employee recognition program and implemented a new career progression plan
- Transitioned 30 OPS employees in the Community Beautification and Waste Management Department to full-time positions
- Partnered with FAMU/FSU College of Engineering to give graduating engineering students technical experience in and exposure to City careers and engaged local college students to participate in the City's internship program
- Implemented the latest technology for automated aircraft billing and fee collection, projected to generate over \$1.4 million in new revenues over the next five years and awarded a contract for a Multi-User Passenger Information Display System at the airport
- Implemented a new fleet asset management system that collects telematics data and builds longitudinal history, allowing for future performance modeling or predictive maintenance
- Improved the review time for single-family residential permits by 15% for an average of 2.75 days to speed up the homebuilding process
- Created the Vendor Management Office to act as a liaison between vendors and departments to ensure City-Supplier relationships are successful and challenges can be promptly resolved
- Began implementing a new Customer Information System & Meter Data Management System to increase citizen engagement, enhance data analyses and automate processes
- Awarded the Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Presentation Award by the Government Finance Officers Association while also increasing "Outstanding" ratings by 30% from last year
- Earned the Certificate of Distinction in Performance Management by ICMA
- Received AA bond ratings for the utilities and general government bonds, saving the City money by allowing lower interest rates
- Received an 'Unmodified Opinion' on the 2021 Annual Comprehensive Financial Report, the highest opinion that auditors can express on an organization's financial statements
- Recognized with a 2022 Excellence in Public Power Communications Award from the American Public Power Association



The City of Tallahassee has made significant progress toward its strategic priorities, remaining on track with key targets in the Five-Year Strategic Plan and achieving some ahead of schedule. As you'll read throughout this review, the City has an impact-focused workforce. The nearly 4,000 team members work daily to ensure residents receive high quality, affordable, safe, reliable services, from garbage collection and flood mitigation to senior programming and neighborhood engagement.

The City is where people can build rewarding careers. This past year, it implemented a new career progression plan and electric vehicle training for fleet technicians. The employee online safety catalog expanded from 15 courses to 200. Thirty OPS employees in the City's Community Beautification and Waste Management Department transitioned to full-time positions. The City partnered with FAMU/FSU College of Engineering to give graduating engineering students technical experience in and exposure to City careers, and more than 30 local college students participated in the City's internship program. Investing in employee growth, the City hosted a variety of career development programs, including the New Public Servant Initiative, and continued to support employee participation in the Certified Public Manager Program at FSU.

By investing in employees, a wealth of professional skill and knowledge is used every day for Tallahassee. This has led to advancements, such as

implementing the latest technology for automated aircraft billing and fee collection, projected to generate over \$1.4 million in new revenues over the next five years, and improving the Supplier Portal to provide users with self-service capability, eliminating unnecessary delays and improving data quality. Additionally, City Utilities improved efficiency with payments by having 74 percent received electronically and launched Voice ID, a biometric technology that allows our citizens to use their unique voiceprint to access their utility account information securely and conveniently via telephone.

Because of this commitment to excellence, other cities around the nation look to Tallahassee for best practices. City experts have been featured on conference panels, industry podcasts and national news.

This exemplary service has also earned the City numerous awards, including being honored again as one of the "100 Best Fleets in the Americas" by NAFA; increasing the number of "Outstanding" ratings from the Government Finance Officers Association by 30 percent from last year, demonstrating the City's acumen in budget preparation; earning the Certificate of Distinction in Performance Management by ICMA, an increased standing from the previous year's award of the Certificate of Achievement; and receiving AA bond ratings for the utilities and general government bonds, saving the City money by allowing lower interest rates.

# Public Trust

**Enhance public trust through ethical business practices and transparent governance**



*View status of strategic goals and objectives*

# 22 Highlights

- Achieved a 99% compliance rate among full-time employees for the City's annual ethics training
- Developed new ethics training for City employees on updated city codes, ordinances and policies
- Created public-facing dashboards for Growth Management and Diversity & Inclusion initiatives
- Launched eProcurement to make purchasing from vendors more streamlined and transparent
- Received the Silver Award for Economic Equity and Inclusion from the International Economic Development Council for our support to minority, women and small business enterprises
- Developed additional improvements and features in the FY22 online (Talgov.com) budget presentation including integration of the Strategic Plan in multiple areas, addition of one-click viewing feature for five-year fund proformas and budget highlights and creation of a new, comprehensive Capital Improvement Plan section
- Provided opportunities for community input and participation on the FY23 fiscal year budget development, including seven meetings/workshops
- Streamed 12 live events, 66 live meetings (e.g., Commission meetings, budget workshops and CRA meetings), and more than 325 programs, enabling real-time access and viewership by thousands of citizens
- Created more than 300 videos this year ranging from public meeting coverage to productions showcasing employees, citizen services and the quality of life enjoyed by residents
- Ensured residents have quick and easy access to meeting agendas, the event calendar, annual financial reports, vendor information, ordinances, current projects, the full five-year Strategic Plan, Neighborhood First plans and more
- Engaged the community in shaping services and projects such as the Southside Transit Center
- Oversaw more than 35 citizen boards and committees, providing guidance on planning, transportation, canopy roads, affordable housing, animal care and more
- Hosted community meetings on various topics including Northwood Project which engaged over 200 people, representing a broad cross-section of Tallahassee residents who shared their ideas for what they would like to be considered on the parcel
- Facilitated the Neighborhood Leadership Academy, Citizens Police Academy and Citizens Fire Academy
- Organized community engagement in the Southside Action Plan. In FY22, over \$380 million of public funding was invested in Southside infrastructure and other projects
- Advanced the development of the Clean Energy Plan that will guide the City to its goal of 100% percent net clean renewable energy
- Updated the Strategic Plan public dashboard regularly with progress toward targets and initiatives



Maintaining public trust through transparency and ethical practices is a cornerstone of government and something the City works diligently to uphold. In FY22, the City developed new ethics training for City employees on updated city codes, ordinances and policies and achieved a 99 percent compliance rate among full-time employees for this annual training.

To further enhance transparency, public-facing dashboards were created on the City's website, Talgov.com, for Growth Management and Diversity & Inclusion initiatives. Additional improvements and features were developed in the FY22 online budget presentation, also available via Talgov.com, including integrating the Strategic Plan in multiple areas, adding a one-click viewing feature for five-year fund proformas and budget highlights, and adding a new, comprehensive Capital Improvement Plan section.

On the City website, residents can access meeting agendas, the event calendar, annual financial reports, City vendor information, City ordinances, current projects, the full five-year Strategic Plan, Neighborhood First plans and more. A variety of public meetings offer a virtual option to enhance participation.

Community engagement helps shape services and projects around Tallahassee, such as the Southside Transit Center and Zillah PASS project. The City has more than 35 citizen boards and committees, providing guidance on planning, transportation,

canopy roads, affordable housing, animal care and more. Community meetings were held regarding the Northwood Project that engaged over 200 people, representing a broad cross-section of Tallahassee residents who shared their ideas of what they would like to be considered on the parcel. Multiple opportunities were provided for community input and participation on the fiscal year budget development, including seven meetings/workshops. To take residents on a deep dive through services, the City offers the Neighborhood Leadership Academy, Citizens Police Academy and Citizens Fire Academy.

Of note, ample community engagement in the Southside Action Plan is bringing infrastructure improvements, new businesses and new housing to the area, while ensuring longtime residents are not displaced. In FY22, over \$380 million of public funding was invested in Southside infrastructure and other projects.

Community engagement also helped advance the creation of the Clean Energy Plan to its final stages. This plan will guide the City to its goal of 100 percent net clean renewable energy and is expected to be presented for Commission consideration in early 2023.

Collectively throughout the year, thousands of residents participate in meetings, workgroups, advisory councils and more to ensure Tallahassee services and facilities align with community needs and values.



# Our City STRUCTURE

## THE CITY COMMISSION



MEMBERS OF THE CITY COMMISSION (L TO R):  
 Commissioner Jeremy Matlow  
 Commissioner Dianne Williams-Cox  
 Mayor John E. Dailey  
 Commissioner Jacqueline "Jack" Porter  
 Mayor Pro Tem Curtis Richardson



**REESE GOAD**  
CITY MANAGER



**DENNIS R. SUTTON**  
INSPECTOR GENERAL



**CASSANDRA K. JACKSON**  
CITY ATTORNEY



**JIM COOKE**  
CITY TREASURER-CLERK



**CHRISTIAN DOOLIN**  
ASSISTANT CITY MANAGER



**ABENA OJETAYO**  
ASSISTANT CITY MANAGER



**CYNTHIA BARBER**  
DEPUTY CITY MANAGER



**WAYNE TEDDER**  
ASSISTANT CITY MANAGER



**KAREN JUMONVILLE**  
ASSISTANT CITY MANAGER



**ANGELA HENDRIETH**  
EXECUTIVE DIRECTOR  
OFFICE OF ENERGY & INNOVATION



**TONY GUILLEN**  
GENERAL MANAGER  
ESTATE & REAL ESTATE



**CYNTHIA BARBER**  
DEPUTY CITY MANAGER



**ALISON PARIS**  
DIRECTOR  
COMMUNICATIONS



**JAMES BARNES**  
CHIEF CUSTOMER OFFICER  
SECURITY OPERATIONS



**PATRICK TWYMAN**  
DIRECTOR  
FINANCIAL SERVICES



**TIM DAVIS**  
DIRECTOR  
TECHNOLOGY & INNOVATION



**VERONICA MCCLARKIN**  
DIRECTOR  
TECHNOLOGY



**THOMAS WHITTLE**  
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FINANCIAL SERVICES



**ROBERT MCNAMEE**  
DIRECTOR  
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**ASHLEY EDWARDS**  
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OFFICE OF POLICE



**JOHN POWELL**  
DIRECTOR  
OFFICE OF POLICE



**DAVID GREEN**  
DIRECTOR  
POLICE



**JEROME GAINES**  
DIRECTOR  
OFFICE OF POLICE



**ROSALEE O'CONNELL**  
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POLICE



**BEN PHARRIS**  
DIRECTOR  
POLICE



**GREG BEARDSLEY**  
DIRECTOR  
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**JOHN STODICK**  
DIRECTOR  
POLICE



**JAN ACKER**  
DIRECTOR  
POLICE



**STEVE SHAPER**  
DIRECTOR  
POLICE



**ALICIA MEYER**  
DIRECTOR  
POLICE



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Karrington Alexander  
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Sarah Mary Alfano  
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Ramone U Anderson  
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Arthur Anderson  
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Kendra Atkins  
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Zack Scott Atkins  
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Romney Atkinson  
Sherwood Jack Atkinson  
Martin Atorresagasti  
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Shannon Berigan  
Randell Berkley  
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Nicolas Gabriel Bernales  
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Shockera Betty  
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Hayden Caroline Bevis  
Gabriel Beyer  
Kiran Bhagwandin  
Micah Biddle  
Dale Biederman  
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Marc-Aurel Bien-Aime  
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Norman Billups Jr.  
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Stephen Birtman  
April Bishop  
Naomi Bissonette  
Felicia L. Bittle  
Indya Bivens  
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Morgan Black  
Terry Lee Black  
Rhianna Blackburn  
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Demetrius Blackmon  
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Ellen Blair  
Matthew D. Blake  
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Shelia Bowie  
Alexander Nicolas Bowman  
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Brock Boyatt  
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Kerry L. Boyd  
Malcolm Boyd  
Robert Parks Boyd  
Isaac Boykin  
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Brian Bradshaw  
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Kyle Brannon  
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Akeem Edwin Brathwaite Sr.  
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Cameron Chisolm  
Robert W Britt  
Savannah Britt  
Stephen M Britt  
Travis Michael Britt  
Lee Ann Brock  
Charles K Brockman  
Scottie L Brockman  
Bryce Orion Broga  
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Mary G Broling  
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Jason Brooks  
Mary Brookshire  
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Charles Browdy  
James Browdy  
Alan M Brown  
Andrew Brown  
Arentleanns Brown  
Candice Brown  
Charles F Brown  
Christopher Brown  
Clarence Brown  
Daisia Brown  
Daniel Brown  
Derrick A. Brown  
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Emma Brown  
Janice Brown  
Jasmine Brown  
Joan Brown  
John Brown  
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Justyn Brown  
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Mark R Brown  
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Sheila Brown  
Thomas Carlisle  
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Daniel L Carlson-Moore  
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Kenneth T Carlton  
Nicole Carmouze  
David Paul Cames  
Stephen Whitfield Carney  
Brandon L. Carpenter  
John Carpenter  
Kwame Carrion  
Amos Lewis Carroll  
Aubrey R. Carroll  
Damarius Carroll  
John R. Carroll  
Shannon Carroll  
Joshua Carswell  
Aisha Carter  
Cassandra W Carter  
Gregory Carter  
Hunter Carter  
Jennifer Jennings Carter  
Jesse K Carter  
Kristy Carter  
Michael Terrell Carter  
Virginia Cartwright  
Christina L Case  
Patricia Case  
Sean Patrick Casey  
Jenna Carolyn Caskey  
Ronnay O Cassidy  
Nicolette Terese Castagna  
Eby Dayan Castillo  
Eduardo Manuel Castillo  
Victor Castillo  
Curtis Castner  
Marisa Paige Castro  
Lashownda Cauley  
Pamela Caya  
Ernest Certain  
Theodore Chaires  
Savanah Madison Chambers  
Kendall Cook  
Mason Cook  
Paul T Cook  
Jim Cooke  
Avion Cooke  
Donald Maurice Cooksey  
Thomas Cooksey

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Marty Ray Burns  
Thomas James Burns  
Byron Keith Burnsed  
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Jonathon Brooks Butler  
Kenneth Kyle Butler  
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Roger Cain  
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Barbara Joan Cairns  
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Chris Calhoun  
Sherri L. Calhoun  
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Chase Callahan  
Tyler Michael Callahan  
Michael Jason Callaway  
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Edward Paul Campbell  
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Amos Lewis Carroll  
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Victor Castillo  
Curtis Castner  
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Pamela Caya  
Ernest Certain  
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Savanah Madison Chambers  
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Jim Cooke  
Avion Cooke  
Donald Maurice Cooksey  
Thomas Cooksey

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Dominique Clark  
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Lewis Clark  
Livia-Rose Clark  
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Thomas Eric Clark  
Tracy Clark  
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Berkeley Clayton Jr.  
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Stewart Clendinen  
Dean Wolfe Clenny  
Jackie L. Clenney  
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Wiley Clifford  
Nicquita Allene Clifton  
Toni Clinton  
Thomas Clore  
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Daryl Cole  
Lisa M Cole  
Kim Cole Sweazy  
Carlie Coleman  
Neketa Coleman  
Jean-Pierre Colin  
Lynn Orin Coller  
Alfreda Collins  
Cameron Collins  
Hodges Collins  
KYLE M Collins  
Timothy Brian Presnell Collins  
Wayne Collins  
Joseph Colon  
Juan Bautista Colon  
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Marilyn Colson  
Taniya Colson  
Dominique Colston  
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Walter J Couchman  
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Kemuel Stephen Cox  
Kerickc A Cox  
Thomas Cox  
Deborah Craig  
Debra Crawford  
Angela Lynette Crawford  
April Crawford  
Edward L. Crawford  
Tyrone Crawford  
George Creamer Jr.  
Michael Crews  
Dominique Cromartie  
Jason Cromartie  
Prince Cromartie  
Steven J. Cromartie  
Adam Cromer  
Brianna Cronan  
Avery Cronin  
Kylee Cronin  
Shawanda Nicole Crooms  
Charles K. Crosby  
James D. Crosby  
Nicholas David Crosby  
Kynder Crossner  
Caleb Samuel Crow  
Michael Baxter Crow  
Sebastian Alexander Crow  
Christopher Crum  
Jacob Daniel Crum  
Kathy Crum  
Mazie Crumbie  
Jose Luis Cruz  
Mark D. Cuevas  
Matthew Alexander Cuevas  
Timothy C Culbreth  
Jeffery Culp  
Scott Culp  
Robert Culverhouse  
Chrishonda Annis Cummings  
Brittany Cunningham  
Kerry Cunningham  
Rudell Cunningham  
Sabin Kenon Cunningham  
Steele Cunningham  
Michael T Curry  
William Kyle Curry  
Gavin B Dickinson  
Janie Curtis  
Sherri A.B. Curtis  
Daniel C. Cutchen  
Dean Ryan Cutshaw  
Mariel Elizabeth D'errico  
Tatiana Daquillard  
John E Dailey  
Steven Damm  
Bradley Dancel  
Jacqueline S Daniels  
John I Daniels  
Kaleb Daniels  
Tantawan Daniels  
Theonzie C Daniels  
Charlotte A Daniels-Leven  
Gary L Dansby  
De'ardes Dequon Danzy  
Ricky Lenard Danzy  
Kevin Darden  
Megan E Doherty  
Robert Ford Donald  
Anthony Karl Donaldr  
Gary Donaldson  
Karonte Terrell Donaldson  
Paul J. Donaldson  
Roderick Donaldson  
David A. Donato  
Brian Edward Donaway  
Patrick Dooley  
Christian B Doolin Jr.  
Charles W Doolittle  
Stephen Dorough  
Colleen K. Dorsey

Nias Dorsey  
Ryan Kyle Doskokcil  
Clyde Dotson  
April Cherie Doubrava-Wilder  
Luann Dough  
Kevoyn C Douglas  
Johnnie Douglas Jr.  
Chandra Dowdell  
Diane Dowdell  
Trakeshia Dowdell  
Brittney C Downing  
Williams S Downs  
Jeffrey A. Doyle  
Kendrick Maurice Doyle  
Amber Dozier  
Tucker Draa  
Annalee Drake  
Austin Drew  
Benjamin Frank Driggers  
Charles Dewayne Driggers  
Kenneth T Driggers  
Tonya J. Driggers  
Wendell Larry Driggers III  
Jillian Dawn Driscoll  
Tina M Drose  
Charles M Drymon  
Lc Dubose  
April Ducasse  
Julie Renee Ducasse  
Addison Kent Dudley  
Darius Dionus Dudley  
Quadaruis Ka'leel Dugan  
Cullen Charles Dugger  
Elisabeth Anne Duggar  
Emma Duggar  
Jarrod Duggar  
Jerrell Dukes  
Sean Dukes  
Phil A Dunaway  
Jennette Duncan  
Robert Duncan  
Anita Dunlap  
Jay Dunn  
William Alexander Demars  
William Clark Deming  
John Louis Demontmollin  
Rhashii Demps  
Xiaode Deng  
Julia Rose Denholm-Demaria  
Renae Imarlie Dennie  
Chloe Louise Dennis  
Lily Jazz Dennis  
Shante Dennis  
Michael Dennison  
Susan S Denny  
Christian Derocco  
Laura Osborne Derouen  
Joanne Deshazier  
Josue Desile  
Darren Desir  
Stephen Deutschman  
Tiant Dewindt  
Roberto Di-Gonzalez  
Diana A. Diaz  
Percilla Diaz  
Rodrigo Diaz Garcia  
Devin Dillon  
Amy Kelly Dice  
Yaquita Dickens  
James Edgar Dickens II  
Elma Dickey  
Jarrod M. Dickey  
Keturah S Dickey  
Michael J Dickey  
Ronald C. Dickey Jr.  
Cynthia G. Dickinson  
Gavin B Dickinson  
Tamara Bahla Diefenbach  
Simian Diehl  
Francis M Dietrich  
Lori Diguglielmo  
Christy N. Dill  
Daniel B Dill  
James D Dimlore  
Michael Dillon  
Felisha L Dilworth  
Thomas Kelton Diminno  
Tri Dinh  
Randy F Ditty  
Carol Dixon  
Paul Dixon  
Theonzie C Daniels  
Charlotte A Daniels-Leven  
Gary L Dansby  
De'ardes Dequon Danzy  
Ricky Lenard Danzy  
Kevin Darden  
Megan E Doherty  
Robert Ford Donald  
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Karonte Terrell Donaldson  
Paul J. Donaldson  
Roderick Donaldson  
David A. Donato  
Brian Edward Donaway  
Patrick Dooley  
Christian B Doolin Jr.  
Charles W Doolittle  
Stephen Dorough  
Colleen K. Dorsey

James Fairfield	Robeta S Freese	Paul Golden	Arthur L. Hairston	Latosha Hayes	William S. Holley III	M'Lisa Ingram	Robert Curtis Johnson	Joseph Kiser	Steven S Leroy
Kannon Ezekiel Faison	Chad Barrett French	Michael Goldwisch	Corey Hale	Phillip Demarco Hayes	Douglas W Hollifield	Rose Johnson	Michael Roy Kissane	Alexander Eugene Lett	Alexander Eugene Lett
Clayton W Fallis	Darrin B French	David Gomez	Dawon Hale	Willie Hayes	Joshua Hollingsworth	Kamron Xavier Inman	Steven H. Johnson	Marc Andrew Kjellin	Tasker S Levenson-Green
Linda Ann Falzone	Justin P. French	Eduardo J Gomez	Calarius Derodrick Hale Sr.	Leola Hayes Heyward	Kiersten Hollingsworth	Todd Inserra	Tasheena Lynette Johnson	Kristin Thome	Molly Levesque
Jemel Dominique Fanfan	Kendall Friedenauer-Reed	Hugo Gomez	Heaven Hayes	Kevin Gomez	Sterling Hollingsworth	Cesar R Irizarry	Tommy Lee Johnson	Jacob Thomas Klinedinst	Jeremy Lewand
Jasmine Fann	Derek Friend	Juan Gomez	Brandon Hall	Leia Haynes	Christopher B Hollis	Marshelle Lovette Irvin-Martin	Tracy N Johnson	Eliphaz Glover Knight	Criff Lewis
Chase Fannon	Nicholas R. Frisco	Everardo Gonzales	Conalisa Hall	Trevino Haynes	Regina Randolph Hollis	Kelli Isaacs	Travis Johnson	Arlie Knight	Erica Latoya Lewis
Dennis Fansler	Kathryn Elizabeth Frizzell	James Gonzalez	Cornelius J Hall	Thomas Edward Haynie	Anthony Holloman	Joseph Isom	Karla Johnson Harris	Carla D Knight	Gavin Lewis
Alison Faris	Keyaira Frost	Ashlyn Gooch	Jake Hall	Troy Healy	Sabrina Holloman	Johnnie Isom Jr.	Roy Dennis Johnson III	Frances W Knight	Ginger Lewis
Damian Farmer	Jody M. Fruchtlicht	Eric W Gooch	Johnnie Hall	Alphonso Heard	Dwaine Hollomon	Heather Anne Ivey	Donald Robert Johnson Jr.	Georgia A Knight	Gregory Lewis
Glen-Charles John Farmer	Kieran Dyffd Fry	Natalie Carolyn Gooch	Lakia Hall	Herman D Heard	Lucius Holloway	Larry D IVory	Gerald Lorenzo Johnson Sr.	Kim Knight	Jalyn Lewis
Lanendra Farmer	Ralph Fuentes	Chico Goodman III	Michael R Hall	Chico Alejandro Hearn	Zack B. Holloway	Angela Ivy	Terry Conrad Johnson Sr.	Mashawn Knight	Susan Donald Lewis
William Farmer	Lillie Fullford	Robert Goodwin	Pamela Hall	Andrew G Heath	Don Elbert Holmes	Mallory Izbicki	Richard D. Johnston	Mary M Knight	Kenneth Chase Lewis
Virginia Farrens	Mark Fuller	Ernest Goram	Franklin D Hall	Scott T Heath	Franklin D Holmes	Andrea Ronezay Jackson	Allen Jones	Aiden Knippel	Laneth Buthany Lewis
Trevor Faulkner	Paul Fuller	Adam Gordon	Radavious L Hall	Akita S. Heatly	Maurice Holmes	Antonio D Jackson	Bionca Kierre Jones	Granville Joseph Knowles	Ruby Lewis
Amelia Janay Favors	Raynard Fuller	Heather Nicole Gordon	Rici Hall	Mark C. Heidecker	Nia Holmes	Barbara A Jackson	Candice Mills Jones	Sydney Knutson	Tasheka Lewis
Dorethea L Favors	Lola Lenora Fulmer	Jerry Gordon	Sidney Hall	Jeffery Heidel	Stacey Holmes	Cassandra Jackson	Craig Jones	Victor Koch	Taurean J Lewis
Beverly Faxon - Burnett	Stacey Lynn Fultz	Roxanne Gordon	Unrikay Deshawn Hall	Keith Helle	Samuel Louis Holt	Cecilia E. Jackson	Darryl Eugene Jones	Yasemin Kocycigit	George Edward Lewis Jr.
Jerritt Vincent Federico	Paul Wesley Funderburk	Desiree Gorman	Benjamin Halvorsen	Thomas Hellmann	James Oriie Holt Jr.	Chiquita S. Jackson	Darryll L. Jones	Robert T. Koegel	Suzanne Kerk Lex
Cheryl Feltman	Henry B Gainer	Pamela A Govea	Eric Halvorsen	Joshua Eugene Helton	David Hong	Corbett Jackson	Jeffrey Jones	Robert C Kohler	Gene Henry Lifford
Darryl Felton	Alpha J Gaines	Dalton Niles Gowdy	Henni Hamby	Angela Hemanes	Matthew Hong	Matthew Hong	Johnny Jones	Alexander Konuch	Lillie E. Liggins
Jordan Tyre Felton	Corey Gaines	Gavin Gower	Shannon Hamilton	Brian James Henderson	Jacob Hood	Delwyn Jackson	Julia Jones	Jeffery Kooi	Pamela Liggins
Charzetta N Felton-Stevens	Jerome Gaines	Alexander S. Graffeo	Shannon Hamilton	Clinton Scott Henderson	Kathryn Hood	Denard J Jackson	Kenesha S Jones	Emanuel Koonce	Michael B Lihach
Daniel Fendley	Alan William Gale	Cecil Graham	Donald Eugene Hamm	Terrie Hookfin	Terrie Hookfin	Dwight D. Jackson	Kereen Jones	Chloe Diane Kooztz	Charles E Lindsay
Cesar Fernandez	Diana Gallego	James Lamar Graham	Robert Davis Hammond	Zackary Hoover	Zackary Hoover	Ebony C Jackson	Kiana N. Jones	David Kosinski	Michael Allen Lipner
Kristina Fernandez	Wendell Gamble	Jason Christian Graham	Barbara J Hampton	Daniel Rhett Hoover Jr.	Daniel Rhett Hoover Jr.	Jamel Antwarn Jackson	Lakeitha Jones	Daniel Kostic	Katherine Lisenby
Zachary William Fernandez	Terrrell James Ganey Sr.	Jesse L Graham	Chris Hampton	Nathan Nicholas Hope	Nathan Nicholas Hope	James Jackson	Larrian Jones	John Kostrzewa	Carrie Litten
Babette D Ferris	Matthea Gans	Dwayne Alonzo Graham Sr.	William Michael Hamrick	Ronnie C Hopkins Sr.	Ronnie C Hopkins Sr.	Jeanette Renee Jackson	Leo Leonard Jones	Jill Baird Kowalski	Melba Littles
Delaney Mae Ferris	Cassandra L. Gant	Michael Grambling	John Hanbury	Marquis Hughes Hopper	Marquis Hughes Hopper	Mercedes A Jones	Marquis Lashawn Jones	Alex Matthew Krauss	Nicole Antoinette Littleton
Cassandra Fetkowitz	Han Gao	Michael Gramling	Ashley Maria Hancock	Jessica Ellen Hopper	Jessica Ellen Hopper	Journee Jackson	Mercedes A Jones	Steve J Krzeminski	Dallas E Lively
Emerson Fields	Christyan Jesus Garcia	Ralph W Gramling	George Henderson IV	Christopher Hormuth	Christopher Hormuth	Keon Jackson	Michael Jones	Larisa Kuleshova	Harrison E. Lively
Florzelie Fields	Raymond A. Garcia	Malcolm Grandberry	Nicholas D Hendley Peters	Gregory Z Horne	Gregory Z Horne	Kevin Jackson	Richard Allan Jones	Neha Kumar	Dean Dillon Lo
Laura Fields	Roberto Garcia	Matthew Chad Granger	Brandon Hendrickson	Richard Yorne Jr.	Richard Yorne Jr.	Michael A Jackson	Roman Robert Jones	Lee Kuperberg	Caleb Lockard
Jeanine Kelsick Fier	Joyce Gardner	Anthony Tyler Grant	Kelly L Hendrickson	Bella Elaine Horner	Bella Elaine Horner	Monica Jackson	Lee Kuperberg	Eric Mehmet Kurdak	Kenny Lockwood
Robert Carde Figueroa	Mykale S. Gardner	Jaye Grant	Angela C Hendrieth	Brian Hosmer	Brian Hosmer	Nancy Jackson	Roshandra Jones	Vandy Kusmierz	Laketra T Lofton
Jayden Figueroa	Gregory Gardner Sr.	Jessica Grant	Demaria Hendrix	Clayton Hostutler	Clayton Hostutler	Octavia Jackson	Shakiya Tee'ara Jones	Douglas Kutcher	Joshua Jefferson Logan
Cecil Files	Charles W Garner	Robert Grasso	Aleah Henley	Eric William Houge	Eric William Houge	Paula A Jackson	Shanita L. Jones	Jamell Kyler	Alexandra H Long
Kyndell Finklea	Denise A Garrett	Joseph Grattan	Matthew Hennessy	Kenyatta House	Kenyatta House	Quantance L Jackson	Travis Jones	Virginia Kyllonen	John Long
Andrew Paul Fischer	Rourke Brian Garrett	Jesinia Graves	Adrian B. Henry	Shane House	Shane House	Robert Lorenzo Jackson	Vannessa Dashawn Jones	Mavis La Bounty	Matthew Long
Ivy Mellissa Fish	Jason F Gary	Robert Graves	Jason Lanar Henry	David Houston	David Houston	Sheila D. Jackson	Vernon Jones	Renee Labarre	Thelma Long
Jamie Jason Fish	Jamal Ahmad Garye	Elizabeth Gray	Justin Harper	Jamar Houston	Jamar Houston	Walter Jackson	Wendell Jones	Cheryl M Lacey	Raymond Long III
Abraham Fisher	Curtis L Gaskins	Jeffrey Lucas Gray	Amanda Harrell	Asia Howard	Asia Howard	Zachary Jackson	Zackri Taylor Jones	Melanie Sharon Lachman	Tammy Renay Longfellow
Elise Fisher	Jason Gaston	Leo Gray	Frank Michael Harrell	Zanton J Jackson	Zanton J Jackson	Christopher Jones Jr.	Christopher Jones Jr.	Ellen Claire Ladson	Jonathan C Longhurst
Brandon Neil Fite	Melchor Gaston	Tara Gray	Jeremy Harrell	Emily Howard	Emily Howard	Ronald Jones Jr.	Ronald Jones Jr.	Robert Reid Lamb	Donna Looney
Samuel Richard Fite	Jasmine P. Gates	William Gray	Levi Harrell	Paris Howard	Paris Howard	Anthony Jerome Jordan	Anthony Jerome Jordan	Theresa H Lamb	Jorge L Lopez
Derrick L. Fitzgerald	Michaela Gates	Breanna B Green	Tyler Harrelson	Stephanie Lynn Howard	Stephanie Lynn Howard	Christopher Theotae Jordan	Christopher Theotae Jordan	Sandra L Lamb-Daniels	Nicolaus D Lopez
Hope Lynnae Flanders	Tysha Gates	Harrison Culbert Green	Allen Harris	Tibria Anissia Howard	Tibria Anissia Howard	Clinton Jordan	Clinton Jordan	Frankie Lumpkin	William Scott Lord Jr.
Jerry Lewis Flanders Jr.	Andrew Gatlin	James Green	Alena Tene Harris	Jeffrey W Jacques	Jeffrey W Jacques	Justin Jordan	Justin Jordan	Angela Paula Land	Bradley H Lovel
Allie Fleming	John Michael Gatlin	Joseph Michael Green	Arlecia Lewis Harris	Glen M Howe	Glen M Howe	Juanita Jordan	Juanita Jordan	Billie Land	Janey Lovett
Brandon D Fleming	Stacey Grant Gaughf	Keith Green	Arrow Josiah Harris	Alfreda James	Alfreda James	Julian Jordan	Julian Jordan	Jonathan Landaverde	Jason L Lowe
Jeffrey J Fleming	Jamel Rashun Gavin	Kei'arryien Green	Ayaunni Harris	Harrison Blake Howell	Harrison Blake Howell	Theodis Jordan	Theodis Jordan	De'andre Lane	Sheila R Lowe
Wesley Flemming	Donell Gay	Lynn Marie Green	Delmon Bernard Harris	Rashard Howell	Rashard Howell	Henley Joseph	Henley Joseph	Diedra R Lane	Sheneika Lynette Lowe
Dillon Fletcher	Jason W. Gay	Melva J Green	Freddie E. Harris	Thomas Howell	Thomas Howell	William Judd	William Judd	Linda Helen Lane	Aidan Lowrey
Joyce Fletcher	Karen Margaret Gay	Steven Green	Jacqueline Harris	Beverly W. Howie	Beverly W. Howie	Samuel Jigger	Samuel Jigger	Logan Lane	Taggart Lowery
Raymond S Fletcher	Tawanna Denise Gay	Troy Green	James J. Harris	Cam'ron Rashad Hoyte	Cam'ron Rashad Hoyte	Zachary Juhlin	Zachary Juhlin	Madelyn Lane	Daniel M. Lucas
Travis Mark Fletcher	Mervat Gayed	Jerome Green Jr	John A Harris	Angelia Hubbard	Angelia Hubbard	Karen M Jumonville	Karen M Jumonville	Randy B. Lane	Kyle Ludlam
John Flores	Jermaine Gaymon	Dwayne Keith Green Jr.	Joshua L Hicks	Michael Hubbard	Michael Hubbard	Leah Justice	Leah Justice	Sam Lane III	Emad Luke
Jarrett Caine Flowers	Christopher Geary	Kevin D Green Sr.	Shaneisa Renea Hicks	Todd Huber	Todd Huber	Sloan J James	Sloan J James	Harold D Lane Sr.	Adell Lumpkin
Michael Edwin Flowers	David Geathers	Amy Lynn Greene	Rafael Hidalgo	Amya Renee Hudson	Amya Renee Hudson	Tarachel James	Tarachel James	William Langley	Leif A Lunsford
Antarius Kentaye Floyd	Stephen R Gebhard	Charles Nathaniel Greene	Raymond Hernandez	John W Hudson	John W Hudson	Turquoise Morris James	Turquoise Morris James	William Langley	Erica Lustria
Dwight Aldrich Floyd	Heath A Gebhart	Gerald Leonard Greene	Raymond Hernandez	Paul Hudson	Paul Hudson	James Jamison	James Jamison	Patrick D Kates	James Michael Langston
James N Floyd	Kevin Robert Gehrke	Jared McCarthy Greene	Angela C Herndon	Mike Huffman	Mike Huffman	Serena Jamison	Serena Jamison	Jared Kaufman	Justin Langston
Jeremy R Floyd	Samuel D Geiger	Melissa Greig	Angela C Herndon	Ronald Craig Huggins Jr.	Ronald Craig Huggins Jr.	Brady Janssen	Brady Janssen	Jude Kazwell	Noah Lara
Patrick Floyd	Emily Gemmer	Jason R Greisl	James Herring	Carrie A. Hughes	Carrie A. Hughes	Carson S Janssen	Carson S Janssen	Cassidy Kearney	Wanda Sue Large
Tamika D. Floyd	Mary George	Eric Markcelus Grice	Thomas Herring	Jaquesha Jefferson	Jaquesha Jefferson	Stephen Keeler	Stephen Keeler	Stephen Keeler	Tasha Largent
Time' Cha B Floyd	Riby George	Aiden Daniel Griffin	Chris W. Hewett	Dennis M Hughes	Dennis M Hughes	Timothy C Jefferson	Timothy C Jefferson	James Lewin Kelley	Lisa Kamper
Veronique Floyd	Trang Ly George	Andrea K Griffin	Chris W. Hewett	Tony Leonard Jefferson	Tony Leonard Jefferson	Timothy C Jefferson	Timothy C Jefferson	Ezekiel Kelly	Travis Kaplan
Angela Laveta Fluellen	Samuel Gereg	Antonio C Griffin	Chris W. Hewett	Britni Jenkins	Britni Jenkins	Patrick D Kates	Patrick D Kates	Kevin D. Kelly	Patrick D Kates
Theresa Anne Flury	Theodis Laron German	Dylan Griffin	Chris W. Hewett	Tremaine Robert Hughes Sr.	Tremaine Robert Hughes Sr.	Jared Kaufman	Jared Kaufman	Ruth Elizabeth Kelly	Jared Kaufman
Caroline Grace Flynt	Brian Gerold	Janice Atkins Griffin	Chris W. Hewett	Joseph Nicholas Hull	Joseph Nicholas Hull	Jude Kazwell	Jude Kazwell	Stacey Lynnett Kelly	Jude Kazwell
Neaychma Fogle	Dwayne Gerrell	Mason Griffin	Chris W. Hewett	Tara Hul	Tara Hul	Cassidy Kearney	Cassidy Kearney	Thomas H Kelly	Cassidy Kearney
Derrick B Folsom	Brittany Gestrich	Oliver C Griffin	Chris W. Hewett	Joshua C Humphries	Joshua C Humphries	Stephien Keeler	Stephien Keeler	William Kelly	Stephien Keeler
Marcus Footman	Antonio Gibbons	Phyllis Griffin	Chris W. Hewett	Robert Michael Hunkiar	Robert Michael Hunkiar	James Janssen	James Janssen	Monroe Lee Kelly III	James Janssen
Eugene Forbes	Shannan Gibbs	Virginia Ann Griffin	Chris W. Hewett	Christopher Hightower	Christopher Hightower	Kevin D. Kelly	Kevin D. Kelly	David William Kelly Jr.	Kevin D. Kelly
Shavon R. Forbes	Anthony Gibson	Logan Lenoir Grigg	Chris W. Hewett	Roderic Hightower	Roderic Hightower	Robert G Kelly	Robert G Kelly	Cathy Kennedy	Robert G Kelly
Glynnessia Ford	Cornet Gibson	Chason Grimes	Chris W. Hewett	Yvette Hightower	Yvette Hightower	Ruth Elizabeth Kelly	Ruth Elizabeth Kelly	Joseph Kennedy II	Ruth Elizabeth Kelly
Jason Ford	George Gibson	Dorothy Grimes	Chris W. Hewett	Cecil M Hightower III	Cecil M Hightower III	Stacey Lynnett Kelly	Stacey Lynnett Kelly	Fredrick Kenon	Stacey Lynnett Kelly
Larry Ford	Steven L Gibson	Todd A. Grimes	Chris W. Hewett	Jackie R Hightower Jr.	Jackie R Hightower Jr.	Thomas H Kelly	Thomas H Kelly	Frederick Kenon	Thomas H Kelly
Lequeshia Ford	Caitlin Gilbert	Andrea Grimsley	Chris W. Hewett	Joshua Daniel Hulsey	Joshua Daniel Hulsey	William Kelly	William Kelly	Marilyn S Kenon	William Kelly
Ondra Ford	Candace Gilbert	Nathaniel J. Grimsley	Chris W. Hewett	Michelle Humowiecki	Michelle Humowiecki	Monroe Lee Kelly III	Monroe Lee Kelly III	Woodrow Kerce III	Monroe Lee Kelly III
Robert Ethan Ford	Peyton Gilbert	Christopher L Griner	Chris W. Hewett	John Humphress	John Humphress	David Lawrence	David Lawrence	Timothy Kercher	David Lawrence
Dakarai Foreman	Chansley Gianilchrist	James Tyler Griner	Chris W. Hewett	April Humphries	April Humphries	Cathy Kennedy	Cathy Kennedy	Alton Johnson	Cathy Kennedy
Jacob Fortunas	George Gilchrist	Keith Grissom	Chris W. Hewett	Joseph Heath Humphries	Joseph Heath Humphries	Alec R Jessee	Alec R Jessee	Andre N Johnson	Alec R Jessee
Susanne C Fortune	Ellise Gillette	Ellice Grizio	Chris W. Hewett	Terence L Jenkins	Terence L Jenkins	Christen Jessie	Christen Jessie	Anne-Marie Johnson	Christen Jessie
Tiffany Foster	Wilburth Gilliam Sr.	Reginald Groover	Chris W. Hewett	William A Jenkins	William A Jenkins	Tammy Jimenez	Tammy Jimenez	Antonio Renara Johnson	Tammy Jimenez
Wendy Foster	Christine Gilmore	Mark J. Grubbs	Chris W. Hewett	Connie Elaine Jenkins-Pye	Connie Elaine Jenkins-Pye	Jay A Johansen	Jay A Johansen	Antonio Johnson	Jay A Johansen
Madison Fountain	Kiersten Leilani Gilmore	John Joseph Gruener IV	Chris W. Hewett	Derrick L Jerger	Derrick L Jerger	Adontre Johnson	Adontre Johnson	Charles Johnson	Adontre Johnson
Christopher Cody Fouraker	Kimberley Anne Gilmore	Alexander Gruenewald	Chris W. Hewett	Candice Whitten Jernigan	Candice Whitten Jernigan	Alton Johnson	Alton Johnson	Christopher James Johnson	Alton Johnson
Charles E. Fowinkle	David Ging	Steven Edward Gruver	Chris W. Hewett	Alec R Jessee	Alec R Jessee	Andre N Johnson	Andre N Johnson	Courtney O'neal Johnson	Andre N Johnson
William Reagan Fowler	Matthew Enoch Ginn	Christopher L Gudeman	Chris W. Hewett	Christen Jessie	Christen Jessie	Antonio Johnson	Antonio Johnson	Deluan Johnson	Antonio Johnson
Deandre Marquel Fox	Michael B. Ginn	Eva Gudeman	Chris W. Hewett	Tammy Jimenez	Tammy Jimenez	Antonio Johnson	Antonio Johnson	Deluan Johnson	Antonio Johnson
Geraldine Fox-Robinson	Laura Girtman	Edward Guerra Jr.	Chris W. Hewett	Jay A Johansen	Jay A Johansen	Charles Johnson	Charles Johnson	Donald P Johnson	Charles Johnson
David Andrew Foxwell	Brian Githens	Christina Guerra-Weimer	Chris W. Hewett	Justin Lee Hunter	Justin Lee Hunter	Frederick Johnson	Frederick Johnson	Frederick Johnson	Frederick Johnson
Kenneth B. Frame	Robert Gladly Jr.	Christopher Guerrero	Chris W. Hewett	Patrick Hunter	Patrick Hunter	Jayland Johnson	Jayland Johnson	Jayland Johnson	Jayland Johnson
Lilia Francis	Timothy Glass	Tony Guillen	Chris W. Hewett	Sauna Joelle Hunter	Sauna Joelle Hunter	Justin G. Johnson	Justin G. Johnson	Justin G. Johnson	Justin G. Johnson
Fernando S Francisco	Kevin P Glassner	Alexandria Gums	Chris W. Hewett	Vance Curtis Hunter	Vance Curtis Hunter	Latreda Denise Johnson	Latreda Denise Johnson	Latreda Denise Johnson	Latreda Denise Johnson
Steve R. Franey	Elizabeth Glover	Austin Melcom Gunther	Chris W. Hewett	John Huntley	John Huntley	Leslie Johnson	Leslie Johnson	Leslie Johnson	Leslie Johnson
Julie Michelle Frank	Matthew B Glover	Clinton Gurley	Chris W. Hewett	Paul Hurst	Paul Hurst	Linda Rogers Johnson	Linda Rogers Johnson	Linda Rogers Johnson	Linda Rogers Johnson
Christopher Franklin	Tracy Glover	Esther Gurr	Chris W. Hewett	Ryan A. Hurst	Ryan A. Hurst	Lisa D Johnson	Lisa D Johnson	Lisa D Johnson	Lisa D Johnson
Craig Franklin	Donald Glunt	Ethan Earl Gurr	Chris W. Hewett	Deonte J Hutchinson	Deonte J Hutchinson	Mark D Johnson	Mark D Johnson	Mark D Johnson	Mark D Johnson
David Alan Franklin	Reese Goad	Alysha Gutierrez-Tapia	Chris W. Hewett	Ellen Hutsell	Ellen Hutsell	Marsha Marie Johnson	Marsha Marie Johnson	Marsha Marie Johnson	Marsha Marie Johnson
Garrett Franklin	Samuel Paul Gochnauer	Jonathan Guzman	Chris W. Hewett	James I. Hutto	James I. Hutto	Mary Johnson	Mary Johnson	Mary Johnson	Mary Johnson
Michael Eugene Franklin	Bradley Godwin	Angel Luis Guzman Jr.	Chris W. Hewett	Jeffery W Hutto	Jeffery W Hutto	Michael Edward Johnson	Michael Edward Johnson	Michael Edward Johnson	Michael Edward Johnson
Jason Franks	James Godwin	Dylan Haase	Chris W. Hewett	Thomas The Huynh	Thomas The Huynh	Noel Johnson	Noel Johnson	Noel Johnson	Noel Johnson
Corey Robert Frazier	Roger Godwin	Troy Michael Habeger	Chris W. Hewett	Dalton Seth Hymn	Dalton Seth Hymn	Casandra Ann Ingram	Casandra Ann Ingram	Casandra Ann Ingram	Casandra Ann Ingram
Howard Frazier	Zachary Godwin	Michael G. Hadden	Chris W. Hewett	William K. Hawkins	William K. Hawkins				
Benjamin R Freeman	Clarence J Goeke	Michelle Hadden	Chris W. Hewett	Faydre Hawkins-Brown	Faydre Hawkins-Brown				
Brandy Freeman	Allison Taylor Gohagan	Bram G. Hagen	Chris W. Hewett	Stephanie Nannette Hawks	Stephanie Nannette Hawks				
Fredrick Alphonso Freeman	Kathryn Gohlke	Eric Hahn	Chris W. Hewett	Derek Hawthorne	Derek Hawthorne				





Thomas Joseph Strohecker  
Christopher Ryan Stroman  
Duane Eric Strong  
Kenneth E. Strong  
Kenneth Strong Jr.  
Carl L. Stubbs  
Tracy G. Studdard  
Anna Stump  
Shinning George Su  
Anna Suhrweir  
Harrell Sukhrum  
Jane Sukuro  
Michael Suleski  
David Sullivan  
Janson Sullivan  
Patrick Austin Sullivan  
Roger B. Sullivan  
Ryon M. Sullivan  
Richard Summers  
Angelia M. Sumpter  
Dennis R. Sutton  
Justin Sutton  
Donald Dewey Swaby  
Jonathan Swan  
Anthony Swatzie  
Nelson Isiah Sweeney IV  
Don D. Sweet  
Garrett Swier  
Laurie Ann Swiger  
Ja'vonta Swinton  
Cedric L. Sykes  
Johnny James Sykes  
Dorothea Mae Syleos  
Colby Tabb  
Jared M. Taber  
Journey Raeanne Taber  
Gary Tait  
Srinivas Tammiseti  
Johnson Tan  
Riley Kathleen Tan  
Emma Tanski  
Susan Jo Tanski  
Leigh-Ann Taranto  
Vinson Tatum  
Allison Drue Tawney  
Adam Taylor  
Briana Taylor  
Craig Taylor  
Jeffrey Scott Taylor  
Larry Taylor  
Nancy Taylor  
Nathan Taylor  
Rita C. Taylor  
Robert Taylor  
Samantha Taylor  
Zachary Hogan Taylor  
Will W. Taylor II  
James Deloiaid Taylor Jr.  
Mary Ann Catherine Teasley  
Wayne Tedder  
John Alan Tedder  
Chad D. Teems  
James Tellis  
Samuel Tenorio  
Michael Terlecki  
Michael C. Terranova  
Adam Teuton  
Bruce Tharp  
Richard Tharpe  
Jae E. Thaxton  
Kent A. Thibou  
Akhenaton Thomas  
Alex Thomas  
Anthony L. Thomas  
Ametria Lanell Thomas  
Autumn Thomas  
Bobby L. Thomas  
Courtney Thomas  
Falecia J. Thomas  
Hugh Thomas  
Kimball Thomas  
Kimberly D. Thomas  
Sarah Thomas  
Shawn Thomas  
Telly Thomas  
Trenton N. Thomas  
Paul N. Thomas III  
Dorothy Thomas-Pleas  
Brian J. Thompson  
Emerson Thompson  
Franklin C. Thompson  
Gerome Thompson  
Gregory Edgar Thompson  
Kymere Thompson  
Melissa Thompson  
Nathaniel Thompson  
Olando Anthony Thompson  
Oskar Thompson  
Paula Thompson  
Ronnie D. Thompson  
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Hanna Triplett  
Isaac Mizell Triplett  
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Thalia Valdes  
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Elijah Vickers  
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Renna Weitzel  
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